

**B.Com (Digital)**  
**DISCIPLINE SPECIFIC ELECTIVE COURSE (DSE)**

**SEMESTER-V**  
**(BCDB33501T): MANAGEMENT ACCOUNTING**

**MAX. MARKS: 100**

**EXTERNAL: 70**

**INTERNAL: 30**

**PASS: 40%**

**Objective: Credits: 6**

To impart the students, knowledge about the use of financial, cost and other data for the purpose of managerial planning, control and decision making.

**INSTRUCTIONS FOR THE PAPER SETTER/EXAMINER:**

1. The syllabus prescribed should be strictly adhered to.
2. The question paper will consist of three sections: A, B, and C. Sections A and B will have four questions from the respective sections of the syllabus and will carry 10 marks each. The candidates will attempt two questions from each section.
3. Section C will have fifteen short answer questions covering the entire syllabus. Each question will carry 3 marks. Candidates will attempt any ten questions from this section.
4. The examiner shall give a clear instruction to the candidates to attempt questions only at one place and only once. Second or subsequent attempts, unless the earlier ones have been crossed out, shall not be evaluated.
5. The duration of each paper will be three hours.

**INSTRUCTIONS FOR THE CANDIDATES:**

Candidates are required to attempt any two questions each from the sections A and B of the question paper and any ten short questions from Section C. They have to attempt questions only at one place and only once. Second or subsequent attempts, unless the earlier ones have been crossed out, shall not be evaluated.

**Section A**

Introduction to Management Accounting : Need and Importance of Management Accounting-Limitations of Management Accounting – Functions of Management Accountant .

Meaning of Financial Statements – Types of Financial Statements– Use and Importance of Financial Statements – Importance of Financial Statement Analysis –Comparative Statements Analysis, Common-Size Statements Analysis, Trend Analysis.

Ratio Analysis: Meaning, Use and Significance of Ratio Analysis – Limitations of Ratio Analysis- Classification of Ratio Analysis – Computation of Liquidity, Activity, Solvency and Profitability Ratios – Du-Pont Control Chart.

Cash Flow Analysis (AS3): Classification of Cash Flow – Format of Cash Flow Statement – Comparison Between Cash Flow and Funds Flow Statement – Uses and Significance of Cash Flow Statement- Limitations of Cash Flow Statement –Methods of Calculating Cash Flows from Operating Activities, The Direct Method – The Indirect Method.

**Section B**

Marginal Costing: Definition of Marginal Cost and Marginal Costing – Marginal Costing Vs. Variable costing – Marginal Costing vs. Absorption costing – Contribution –Marginal Cost Equation – Profit/Volume Ratio- Cost-Volume-Profit Analysis –Break-Even Analysis –Advantages and Limitations of Break-Even Chart – Margin of Safety – Managerial Applications

of Marginal Costing -Advantages and Limitations of Marginal Costing.

Budgetary Control : Meaning of Budget- Meaning and Objectives of Budgetary Control – Advantages and Limitations of Budgetary Control–Classification and Types of Budgets – Fixed and Flexible Budgets.

Meaning of Standard Cost and Standard Costing – Advantages and Limitations of Standard Costing .

**Suggested Readings:**

1. Arora, M. N. *Management Accounting*. Himalaya Publishing House, New Delhi
2. Banerjee, Bhabatosh. (2019) *Financial Policy and Management Accounting*. Prentice Hall of India.
3. Khan, M. Y., & Jain, P. K. *Management Accounting*. McGraw Hill.
4. Lal, Jawahar and Srivastava, Seema. *Cost Accounting*. McGraw Hill Publishing Co., New Delhi.
5. Maheshwari, S. N. *Principles of Management Accounting*. Sultan Chand and Sons
6. Pandey, I. M. *Management Accounting*. New Delhi.
7. Pillai, R S N and Bhagvathi, V. *Management Accounting*. S Chand & Company
8. Robert, S. Kaplan & Anthony, A. Atkinson. *Advanced Management Accounting*. Prentice-Hall
9. Rustagi, R.P. *Management Accounting*: Galgotia
10. Sharma, R. K. & Gupta, Shashi K. *Management Accounting Principles & Practice*: Kalyani Publishers.